

UNIVERSITY OF MINNESOTA



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MEMORANDUM

CONFIDENTIAL

TO:

Henry Blackburn

FROM:

Russell Luepker

DATE:

March 19, 1980

RE:

MCFF Responsibilities

MAHP

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In addition to having final responsibility of PI, some suggestions for your "duties".

- 1. Responsible for assuring scientific integrity of MCPP, of deciding the health message and the overall direction.
- 2. Chairman of the executive committee.
- 3. Interaction with NIH, local and other official bodies.
- 4. Work with University officials (SPH, Administration) on major issues (e.g. floor space, budget allocations, etc.)
- 5. Selection of consultants and interaction with them.
- 6. Assuring blending of MCPP with other LPH programs, missions, goals.
- 7. Presenting a "public" face of the programs with the press media, other health groups, etc.
- 8. Final administrative responsibility including staff budget.

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Some suggestions for my "duties":

- 1. Act to fill your responsibilities in your absence in consultation with the executive committee.
- 2. Direct responsibility for budgeting and daily fiscal decisions.
- 3. Assuring the excellence of performance of the project staff.
- 4. Work daily with administrative staff.
- 5. Assuring Implementation of executive committee decisions.
- 6. Working on specific projects in the MCPP which I have designed until suitable replacements are identified for same.
- 7. Assuring relationships and smooth functions between the LPH and collaborating schools.

Others:

The many other duties of the MCPP staff are defined in the administration section. I think that we should follow this plan and allow each individual to supervise (e.g. hire/fire, allocate funds, set priorities) in his/her own area with maximum latitude (and attendant responsibilities for performance). Our roles and those of the executive committee are to define expectations and to assure performance is met by the responsible individual.