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CONFIDENTIAL
Mr. Andy Johnson, Ph.D.
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Dear Andy:

Our discussion left off with my very explicit recommendation that you prepare the groundwork with your colleagues on campus and in the Laboratory to present a thoughtful, orderly and agreed-upon plan for Health Behavioral Research in our Laboratory, in the School of Public Health and on the campus. It has become clear (as it really has been all along) that this is not the way you want to develop the issue. I'm terribly disappointed. Your joining us could have been a natural and invigorating collaboration. Your insistence on pursuing your own course without assuring support of your collaborators makes administrative decisions on my part impossible if they are to produce unacceptable tensions.

Finally, I would like to wish you well with my great respect for your scholarship, your conceptual abilities and your drive and purpose. Some of these characteristics are not necessarily compatible with others' ideas and directions, and since you have never evinced any desire or intention of working closely with me and what I regard as Public Health, I was forced to a decision that I would rather not have taken.

From this end there will never be anything other than respect and admiration for your efforts. Obviously I and other members of the Laboratory have been anxious to work with behavioral scientists and have made considerable effort to do so. We will continue these efforts and I take considerable pride in our stimulating developments in this area. From my point of view, your mission is fundamentally different from ours and your strategies to achieve it uncomfortable with those I regard as normal academic necessities.

Again, I wish you well.

Cordially,

Henry Blackburn, M.D. Professor and Director

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