



UNIVERSITY OF MINNESOTA  
TWIN CITIES

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Corresp-Parlin

Division of Epidemiology  
School of Public Health  
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Minneapolis, Minnesota 55455  
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April 12, 1988

Peter Murdza  
North Carolina Department of Insurance  
Post Office Box 26387  
Raleigh, North Carolina 27611

Re: William Parlin

Dear Mr. Murdza:

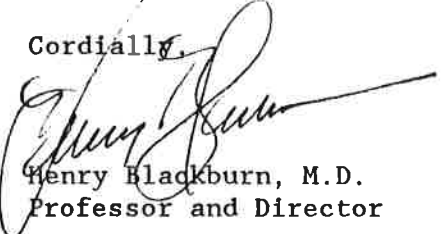
I've known Bill Parlin for 30 years; first as actuary of Mutual Service Insurance Company, St. Paul, than as chief statistician for my laboratory at the University of Minnesota and subsequently in his responsible positions with the Nationwide Affiliate in Europe.

I know Bill to be extremely bright, well trained, master of his craft and having a broad actuarial experience with both Life and Casualty as well as managerial operations. I know him to be thoughtful, conscientious, scrupulously honest and devoted to his profession.

He has proved himself effective as a stand-alone actuary, as a scientific collaborator with numerous investigators with different skills and as a manager at middle and high executive levels of responsibility.

I am personally happy to hear that he may come back to this part of the world. I think he would make a superb addition to an employee force in any capacity where his skills and the job match.

Cordially,



Henry Blackburn, M.D.  
Professor and Director

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