



**New England
Medical Center Hospitals**

Jerome H. Grossman, M.D.
President

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1894 Floating Hospital for Infants and Children
1938 Pratt Clinic
1948 New England Center Hospital
1958 Rehabilitation Institute

The principal teaching
hospitals for Tufts University
School of Medicine

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Boston, Massachusetts 02111
Telephone: (617) 956-5000

*File
NAS
Implementation
Report
corresp*

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Henry Blackburn, MD
Mayo Professor of Public Health
University of Minnesota
Division of Epidemiology
School of Public Health
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Minneapolis, Minnesota 55455

Dear Henry:

Thanks for your letter. I spent the weekend watching the wonderful PBS series on the Civil War. I feel like a confederate foot soldier, after the fall of Richmond, about that Implementation Report. But at least it's over.

As to Joan's problems, I must admit I did not understand what was at their root. Like Lee, I am not pleased with the outcome, but I am glad the endeavor is finished, even though the outcome is unsatisfactory.

Now we must ask: What will the Nation think? In the end, perhaps something good will come out of all the work.

Best regards,

Johanna Dwyer/sap

Johanna Dwyer, D.Sc., R.D.
Director

JD/sap