



UNIVERSITY OF MINNESOTA

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May 26, 1982

TO:

Dr. Rebecca Mullis

FROM:

Henry Blackburn

SUBJECT:

Communication from Ms. Herman

man ()

I think this might be shortened and tightened a bit. I think Ms. Herman's departure from normal professional communications and openness, particularly after your contact, should be brought to the attention of her chief. Any idea that we would not be completely responsive should be squelched here and now. I want an open invitation to open dialogue. The fact that we've made every effort to be open with her and she chose a non-open means of communicating should be exposed. I'm sorry if this will affect the mood of your collaboration with her and I think you should continue to try; this is a second evidence of her lack of genuineness, if not deviousness.

Let me know your opinion. I'll hold the letter.

/1jb