



UNIVERSITY OF MINNESOTA  
TWIN CITIES

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COPIES - KEYS

January 18, 1982

Ancel Keys, Ph.D.  
"Minnelea"  
84060 Pioppi,  
Salerno,  
ITALY

~~2 DC NET~~

Dear Ancel:

Thanks for your parting note. I am puzzled by your remark about not making "further mistakes." Perhaps the only mistake we make is not to discuss substantive issues. When you come in we usually talk about vegetables or travel. I am perfectly prepared to discuss your needs in a professional and friendly fashion. Dealing with members of my staff and just covering me with memoranda and letters is not sufficient to get the matter done. We need to have an understanding, otherwise your work doesn't get done, as it hasn't for years.

The unfortunate thing about this particular case of the analyses you requested was its timing. You should have received before you left, as did all faculty, a note about all "unpaid" researches being cut out for the time being. Your timing simply happened to coincide. No specific decision was made by me not to provide services to you.

There is, of course, from your distance no way you can fully understand the stresses on the Laboratory and on the Data Processing system at the present. We have just begun to get it into functioning order and under a good manager. Now we have called a temporary halt to all unpaid data processing other than under the conditions outlined in the January 5th memo, which you should have received.

If you had discussed the possibility of contributing to payment and staff time for these analyses with David Jacobs, who is the Director of the Data Processing Center, or me, it would have been preferable than dealing with the manager of the center, who requires faculty input to set priorities.

Thus, for us both to avoid further mistakes, I would like for you to deal directly with David Jacobs and to have the courtesy to discuss with me simultaneously your plans and needs. I have, of course, been acutely embarrassed by the failure of our Data Processing Center to provide your needs in the past. Now, just when we're getting the Data Processing Center under more effective management, we have had the severe funding setbacks with which I will not burden you. They are huge and require corrective action.

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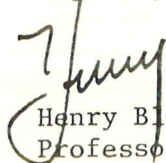
So the whole affair is unfortunate, but I want you to be sure that there is nothing specific against your needs, or a change in our attitude in wanting to continue to meet your modest and well thought out needs. On the other hand, there is no way we can plan our priorities in the Data Center, that is now a year behind in analyses for our major projects on which our support and survival depend. Receiving on your short visit requests for work which take any amount of time without the faculty determining priorities, the center aware of it beforehand, and with no provision for costs to meet these needs just doesn't work. The issue of cost, of course, should be discussed between you and me. You're aware that our flexible funds are extremely limited and our School support diminished by 20% already in the last six months and grant support by 12%, plus 10% a year inflation and large commitments.

About the affair for Henry Taylor, I'm very sorry about the date, but I'm sure you understand that it's conditioned by the Minneapolis meeting date of the American College of Sports Medicine for which it will be a post-congress colloquium. Of course, I will be making an effort to find funds for travel for the people overseas at this meeting. On the other hand, I'm not very good at that sort of activity, particularly in the case of the work of Henry Taylor (as well as the Laboratory in general), having few commercial connotations or "chips to be called in." I assume that you would like to come if we can provide all or part of your expenses. I had actually hoped that you might have some ideas in that regard, not only for yourself but others. I have no idea what was done for your celebration, but I know most of us paid our own way. It may be that some funds were provided by Mario that I'm not aware of. So if you have any ideas for your or others' travel support, I hope you will utilize them. In the meanwhile, I'll try here. The only direct request I've made is for \$2000 to the owner of Quinton Instruments, and I suppose we might put that aside for you and Paco and drop the idea of Jerry Morris and Lange Anderson and so forth.

I guess I've been aware of Jerry Morris' neurosis about air travel. Maybe I'll think a little more about whether it makes any sense in inviting him at all - if we can't guarantee his expenses. It's much more important that you and Paco are here.

These are difficult times. I hope we can all continue to enjoy communication.

Regards,



Henry Blackburn, M.D.  
Professor and Director

HB/jml

bpc: D. Jacobs  
R. Prineas