

June 4, 1973

Dr. Ancel Keys
84060 Ploppi (Salerno)
Italy

Dear Ancel:

We are beginning to plan the division of forces between the Stadium and Building A. Enclosed is the result of some early thinking. We need promptly your desires. The Stadium will be almost totally devoted to the MRFIT Project while the central office, laboratories, physiology, and data processing will be in the new building. It looks very good over there!

I propose that we make the enclosed space in the new lab available as your office, nearby to Grande - Anderson and to the senior staff of Taylor and Leon. I will have an office in both places and there will be work areas and desks for those in A to work when visiting the Stadium and vice-versa.

If you wish for personal reasons to maintain your present office in the Stadium, you are free to do so. There you will have things "as usual" and there will be a computer terminal. You would probably have to walk over to talk with Rosie and Norris in the new processing center.

I personally feel there would be more stimulating contact between you and the staff if you would move to Building A. Please let us know.

I am meeting this week with the staff to discuss your analytical needs.

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Margaret has just handed me your 28 May letter with the cryptic handwritten note at the bottom, voicing concern over "the situation of assisting staff." All I can say Ancel, is that you must be explicit, we are ever to improve our communications and collaboration. I have never understood vague grumblings and need, perhaps from lack of perspicacity, a list of what the problem is and proposed solutions as you see them. Only thus can I operate effectively to

help you, which is my desire and intention. If no one knows how to run the Wang it is because it is regarded as your private preserve and no one will learn it until you teach them and develop the working relationship with the appropriate staff member.

Apart from this, I was surprised that Jean Canner did not get your extensive memo, or have a discussion with you, on the International analytical needs. In an operation as broad and complex as ours now, my only plan will be to have competent people in charge of every working division in the lab and fully responsible for it. It should impair your effective working relationship not at all, with any individuals you desire to work with, to consider the fact that, for now at least, Ms. Canner has this responsibility. I will act on data processing needs on her recommendations.

Otherwise things move along fine. The enclosed grant I perhaps haven't funded or described adequately but it puts together an approach I want to pursue. Next will be the CVD reapplication. I would like to build in that the analytical costs for your needs in the CVD, as well as your ideas into the aims and procedures. I will not finalize this until your return in July but it would be helpful to have your plans and ideas in a form near that which could simply be plugged into an application.

We are in full summer, Ron Prineas is now a squire in his country manor, Milton and Furberg are enjoying life, Henry T. is sailing happily in the Bahamas, Crow is on the way to Minnesota, Leon is in Israel, Simonson is swimming in Rio, and Grande and Anderson are doing well.

Regards,

Henry Blackburn, M.D.
Professor and Director

cao

Enclosure

PC: H.L. Taylor